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Knowledge Transfer and Higher Education path development:

- from local to global
- from national to international
- from monopoly to plurality
- from public to private

Knowledge Transfer and Higher Education local entity impacted by:

- external phenomena
- extraordinary phenomena
- fracture and crisis

#### Higher Education as a LOCAL ENTITY

- national
- monopolistic
- static
- caste based

#### Higher Education as a HISTORICAL FACTOR

- inventing national culture
- helping in state building and developing
- maintaining and protecting identity

#### Higher Education as a NATIONAL SYSTEM

- resistant-to-change
- stagnant management
- need for urgent re-examination



#### Global FORCES

- breaking over local barriers
- contracting space and time
- imposing openness
- navigating liquidity
- accepting uncertainty

#### **New CHALLENGES**

- intangible asset creation
- intangible process practice
- global notoriety and transparency
- management at an intangible scale



Higher Education "in the past" emphasizes TEACHING

"the University"

- "the State Ministry of University"
- "the factory of knowledge"
- "the Professor"
- "the student"
- "the degree"

Higher Education "in the present" emphasizes LEARNING

- knowledge transfer
- here and now
- "professor ↔ facilitator"
- "student ↔ client"
- "continous education"



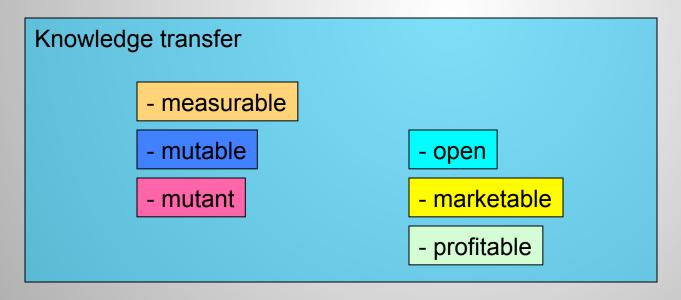
Knowledge transfer by multiple & concomitant factors

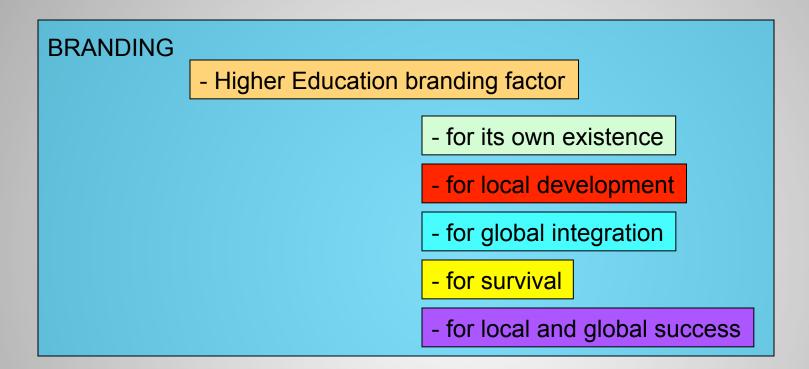
- lecturing

- experiencing

- territorial circulation

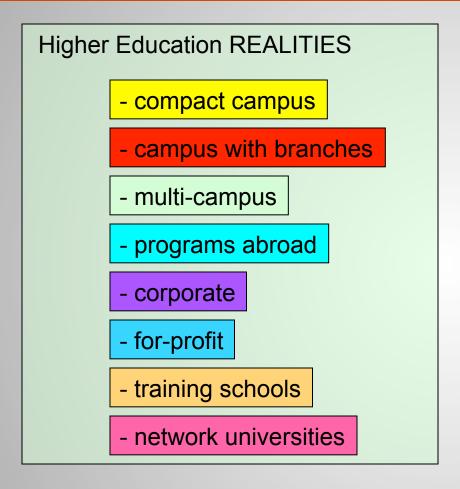
- identity contamination

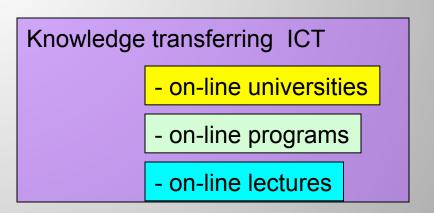




#### **CHALLENGES**

- How to elevate local values into the global context
- How to insert global values into the local reality dimension





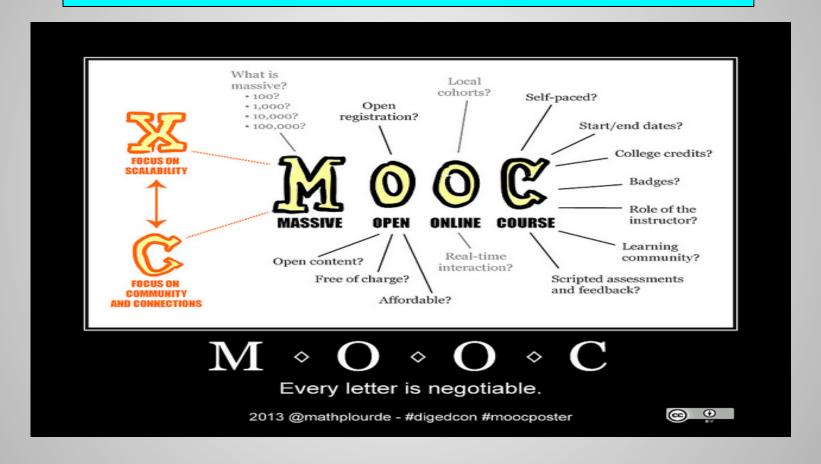
"EXPERIENCE education"

learning / teaching

- blended
- branded
- mobile
- virtual
- social

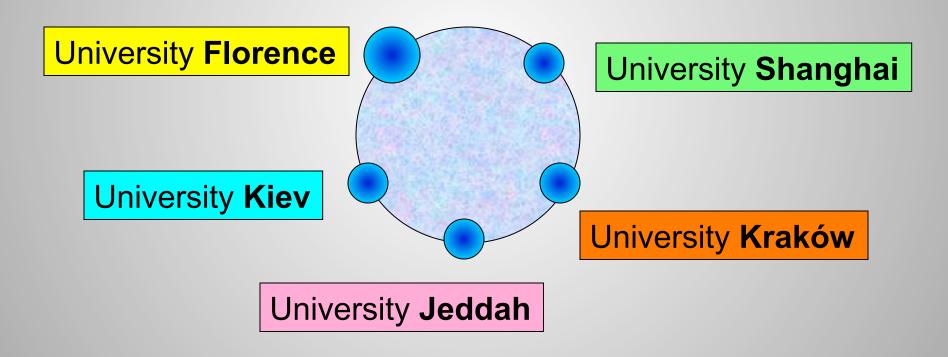
- practicable
- exchangeable

#### MOOC - MASSIVE OPEN ONLINE COURSES



10.09.2015

# <u>Theoretical model – University Network</u>



# <u>Theoretical model – University Network</u> <u>Local unit</u>

academic teaching -

- professional training

life-long education -

- continuous education

business incubation -

- student & faculty circulation

support local players -

- international contacts

brain drain migration -

- reverse brain drain



... a new way of thinking is urgently needed

Thank you for your attention